



Date: January 3, 2024

Subject: Status of Deficit Reduction Plan – November 2024 Report

From: Kevin Stockdale, Chief Financial Officer

#### **Background**

On November 21, 2023, the Board of Education adopted a Five Year Forecast projecting cash deficits beginning in fiscal year 2024-2025 resulting from the expiration of federal grant funds (ARP/ESSER) provided in response to the COVID-19 pandemic. As a result, the Ohio Department of Education and Workforce (DEW) placed the district in fiscal precaution on November 29, 2023. In compliance with DEW's fiscal precaution process, the Board of Education adopted a Deficit Reduction Plan (DRP) on February 27, 2024 that reduced planned operating expenses and provided for positive cash balances in fiscal years 2024-2025 and 2025-2026. In addition to the information provided in the monthly General Fund Financial Report and Other Financial Information, the following updates are specific to the DRP. Unless otherwise noted, savings will continue from year to year.

#### <u>Deficit Reduction Plan – Fiscal Year 2023-2024</u>

**Summer Learning:** The district is **on-track** to save \$10.0 million resulting from a reduction to the 2024 summer learning program. That savings was based on the approved summer offerings, memoranda of understanding with collective bargaining partners, and budgets.

#### **Deficit Reduction Plan – Fiscal Year 2024-2025**

**Central Office Reductions:** The district is **on-track** to save at least \$22.7 million from various central office reductions. These savings will result from decreased personnel and non-personnel spending.

**Healthcare Benefits Employer Share:** The district is **on-track** to save \$10.0 million due to a lower-than-previously projected increase in employer premiums for healthcare benefits. This is possible because the fund exceeds the recommended balance. There is now a chart of year over year Employee Benefits Self-Insurance cash balance to ease tracking progress on this measure (page 9).

**Chief Executive Officer** 

Dr. Warren G. Morgan II

**Board of Education** 

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**School-Directed Budgets:** The district is **on-track** to save \$17.0 million because the total pool of school-directed budgets will remain flat, rather than increasing in school year 2024-2025.

**Out of School Time:** The district is **on-track** to save \$17.0 million by ending contracts with Out of School Time (OST) providers with the expiration of ARP/ESSER funds. The district continues to provide traditional after-school extracurricular and athletics activities. There is also ongoing work with partnering OST providers to find alternative funding sources.

**1:1 Device and Internet:** The district is **on-track** to save \$3.2 million by decreasing the number of planned device replacements and ongoing support for home wireless services.

**School Calendar Alignment:** The district is **not on-track** to save \$6.8 million by aligning academic calendars across schools. The school year 2024-2025 calendar retains extra minutes and extra days for all programs that had them in school year 2023-2024. District leadership are studying feedback to make a recommendation on calendar alignment in school year 2025-2026. These cuts have been offset with other reductions through the budget process in the May Five Year Forecast.

#### **Executive Leadership Team Wages**

At the June 25, 2024 meeting of the Board of Education, Dr. Morgan and Chair Elaqad announced that in consideration of the district's financial condition that the CEO and his Executive Leadership Team would forgo the 4% general wage increase that many other employees would receive beginning July, 2024.

#### **Additional Spending Controls**

On July 17, 2024, I announced new spending controls by email. These controls include:

- Review and approval of all service contracts through executive level management to insure alignment to priorities;
- Specific restrictions on employee travel and meeting expenses, furniture, promotional items, etc.;
- Prioritization of using grant funds to preserve the general budget.

This information will continue to be included and updated in future monthly financial reports to the Board.



### **Finance Department**

## **General Fund Financial Report and Other Financial Information**

For the Period of July 1, 2024 to November 30, 2024



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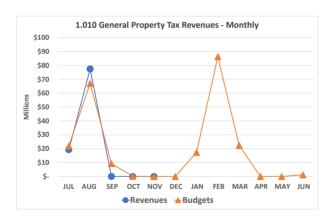
#### **General Fund Revenues Year to Date**

Planned revenues are derived from the District's Five Year Forecast, approved November 2024. An analysis of each major revenue category, plan and actual, is contained herein. Monthly projections are done on a straight-line basis based on prior fiscal years. Revenue projections will be updated with the submission of the November five year forecast.

Category	Classification	YTD Actual	FY Budget	YTD Variance	% Variance
1.010	General Property Tax (Real Estate)	\$96,796,512	\$225,874,566	-\$129,078,054	-57%
1.020	Tangible Personal Property Tax	21,935,288	44,870,518	-22,935,230	-51%
1.035	Unrestricted State Grants-in-Aid	113,569,328	269,419,500	-155,850,172	-58%
1.040	Restricted State Grants-in-Aid	22,273,737	51,394,268	-29,120,531	-57%
1.050	Property Tax Allocation	8,545,840	17,615,415	-9,069,575	-51%
1.060	Other Revenues	29,437,697	53,221,938	-23,784,241	-45%
2.050	Advances-In	48,445,511	48,445,511	0	0%
2.060	All Other Financing Sources	40	1,000	-960	-96%
2.070	Total Other Financing Sources	48,445,551	48,446,511	-960	0%
2.080	Total Revenues and Other Financing Sources	\$341,003,955	\$710,842,716	-\$369,838,761	-52%

Property Taxes (1.010 & 1.020) – Property tax receipts represent 41% of planned revenues and 41% of actual YTD revenues, excluding advances. Property taxes are levied and assessed on a calendar year basis while the school district fiscal year runs July through June. First half tax collections are received by the school district in the second half of the fiscal year. Second half tax distributions occur in the first half of the following year. The District has received 44% of planned YTD revenues in these categories.

General Property Taxes (1.010) – Class I, residential and agricultural property taxes, and Class II, commercial property taxes, make up this revenue category. For tax year 2024, the Class I rate is 39.03 mills and the Class II rate is 51.93 mills.







Tangible Personal Property Tax (1.020) – This revenue category is also referred to as Public Utility Personal Property Tax. This tax is levied on the assessed value of public utilities including electric, natural gas, and water, excluding municipally owned utilities. This property is taxed at the full voted tax rate, which in tax year 2024 was 76.70 mills. It is distributed twice annually, typically in August and March, by the County.

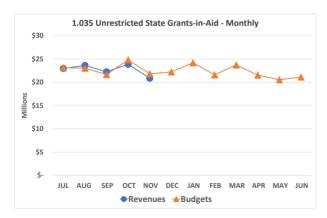


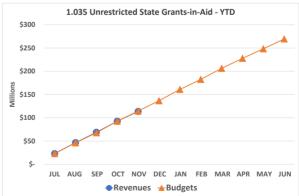
State Grants-in-Aid (1.035 & 1.040) – State aid accounts for 48% of planned revenues and 46% of actual YTD revenues, excluding advances. State aid is received through State Foundation settlements twice per month and contains both unrestricted and restricted revenue.

Beginning in FY 2022 Ohio adopted the Fair School Funding Plan (FSFP). Funding is driven by a base cost methodology that is determined by formula by the Ohio Department of Education and based on State budgets. The Base Cost is currently calculated for two years using a statewide average from historical actual data.

Unrestricted State Grants-in-Aid (1.035) – Unrestricted Aid is the portion of state per-pupil funding that is classified as unrestricted. For fiscal year 2025, the calculated base cost total for the school district is \$269,608,455, of which, the State's share is \$181,158,828 or \$5,529 per pupil.

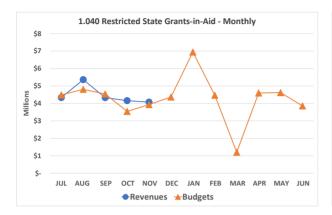
With the exception of adjustments made during the school year's fall semester, this revenue is received at a steady rate throughout the fiscal year.

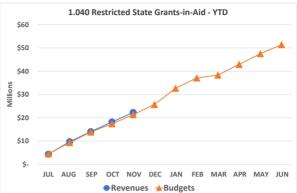






Restricted State Grants-in-Aid (1.040) is the portion of state per pupil funding that must be classified as restricted use. This revenue category is primarily made up of Disadvantaged Pupil Impact Aid, which directs resources to economically disadvantaged students, and Student Wellness and Success, which directs resources to supporting the physical, social, emotional, and intellectual needs of students.



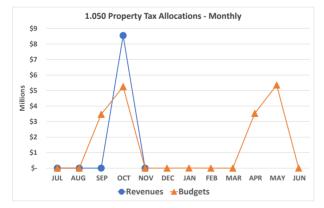


The availability of resources from these revenue categories are subject to change based on the State's future Biennial Budgets.

Property Tax Allocations (1.050) – Property tax allocation primarily consists of reimbursements from the state of Ohio for local taxpayer credits or reductions. The state reduces the local taxpayer's tax bill with a 10% rollback credit, and 2.5% owner-occupied rollback credit, plus a homestead credit for qualifying taxpayers. In fiscal year 2025, approximately 10.4% local residential property taxes will be reimbursed by the state in the form of rollback credits and approximately 4.7% will be reimbursed in the form of qualifying homestead exemption credits.

This revenue category accounts for 3% of planned revenues and 3% of actual YTD revenues, excluding advances.

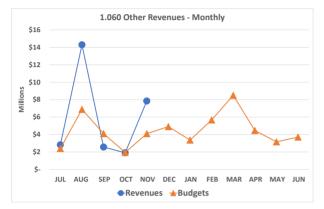
Receipts for this revenue category are received on a similar schedule to property tax, with one settlement in the first half of the fiscal year, and a second settlement in the second half of the fiscal year.

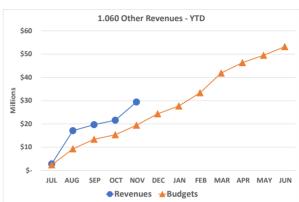






Other Revenues (1.060) – Revenues not previously included in other categories are included here. This category is comprised of tuition, fees, investment income, rental income, unrestricted gifts, reimbursements, and others. This revenue category accounts for 8% of planned revenues and 10% of actual YTD revenues, excluding advances. Other revenues typically have a large degree of month-to-month fluctuation due to irregular and unpredictable receipt dates. The school district's largest sources of other revenue are State Medicaid reimbursements and tuition adjustments applied to the State Foundation Formula.



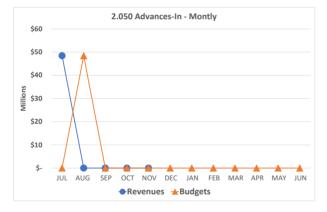


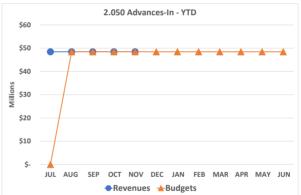


Other Financing Sources (2.070) – This includes both Advances-In (2.050) and All Other Financing Sources (2.060). While significant in total dollar amount, these revenue categories are not part of the regular revenue operations of the district.

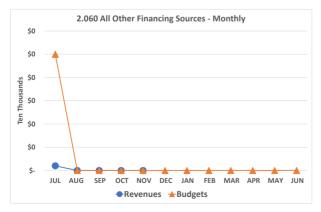
Advances-In (2.050) – This revenue category represents the repayment of an interfund loan made to other funds, by the general fund, in the prior fiscal year. The interfund loan is due to the timing of the receipt of reimbursements in state and federal grant funds as well as to cover budgetary deficits in other funds. Interfund loans are required to be repaid within the next fiscal year. The repayment of prior year advances was as follows:

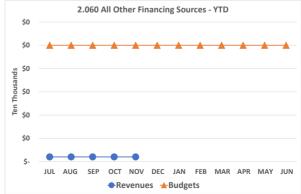
Classification	Amount
Classroom Facilities	\$7,601,102
Other Local Grants	727,356
Public School Preschool	444,915
Vocational Education Enhancement	19,098
Elementary and Secondary School Emergency Relief	29,923,709
Vocational Education	397,942
Title I School Improvement Subsidy A	1,340,933
Title III - Limited English Proficiency	434,680
Refugee Children School Impact Act	289,310
Title IV - Student Support and Academic Enrichment	2,596,883
Miscellaneous Federal Grants	4,669,581
Total Advance-In	\$48,445,511





All Other Financing Sources (2.060) – Represents financing sources that are not interfund activity. For this fiscal year, they are comprised of refunds of prior year expenditures and are not a significant source of revenue.





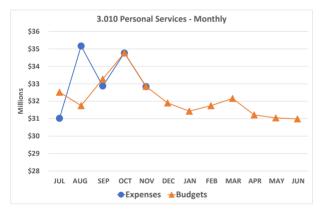


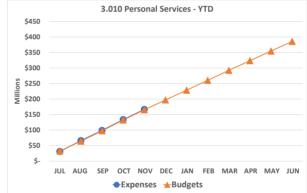
#### **General Fund Expenditures Year to Date**

At different points throughout the year, the school district adopts a Five Year Forecast, with a final update adopted at the Board's May business meeting. The District's legal level of control is at the fund level, however management tracks expenditures at a more detailed level. An analysis of each major expenditure, planned and actual, is contained herein. Monthly projections are done on a straight-line basis based on prior fiscal years.

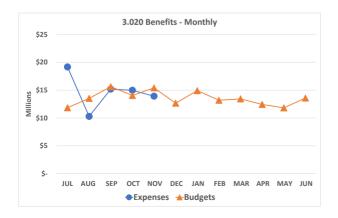
Object	Classification	YTD Actual	FY Budget	YTD Variance	% Variance
3.010	Personal Services	\$166,667,210	\$385,664,239	-\$218,997,029	-57%
3.020	Benefits	73,500,139	162,409,495	-88,909,356	-55%
3.030	Purchased Services	34,781,839	125,867,022	-91,085,183	-72%
3.040	Supplies and Materials	14,400,304	30,720,342	-16,320,038	-53%
3.050	Capital Outlay	6,859,001	9,505,353	-2,646,352	-28%
4.300	Other	7,341,502	9,118,856	-1,777,354	-19%
5.050	TOTAL EXPENDITURES	303,549,994	723,285,306	-419,735,312	-58%
5.020	Advances-Out	0	10,000,000	-10,000,000	-100%
5.080	TOTAL EXPENDITURES AND OTHER FINANCING USES	303,549,994	733,285,306	-429,735,312	-59%
6.010	Excess/Shortfall (rev exp.)	\$37,453,960	-\$22,442,590	\$59,896,550	-267%

Personal Services (3.010) – Salaries and wages represent 53% of budgeted expenditures, excluding other financing uses, and 55% of actual YTD expenditures. Salaries and wages are scheduled to increase, per negotiated agreement, at a rate of 4.00% in FY25. Actual growth, including new positions and other cost increases, is expected to be 4.87% compared to the previous year.





Benefits (3.020) – Includes healthcare, pension, workers' compensation, and other fringe benefits paid by the District on behalf of employees. Benefits represent 22% of budgeted and 24% of actual YTD expenditures. Benefits are expected to remain flat, as compared to the prior year. This is driven primarily by pharmacy rebates offsetting cost growth.





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#### **General Fund Expenditures Year to Date (Continued)**

Purchased Services (3.030) – This expenditure includes contracted services, certain payments to other districts, student transportation, utilities, and certain meeting costs. This is the largest expenditure type, not related to employee costs, with 11% of total budgeted expenditures and 17% of actual YTD expenditures.

Large swings occur, typically near the beginning and end of the fiscal year in this expenditure. This is driven primarily by the renewal of annual contracts and tuition payments made to other districts.



Supplies and Materials (3.040) – This includes costs incurred for classroom supplies, textbooks, library books, electronic goods, food, and maintenance supplies. This expenditure represents 5% of total budgeted expenditures and 4% of actual YTD expenditures.

This expenditure is subject to large month-to-month swings due to accounting adjustments related to purchasing card transactions.







#### **General Fund Expenditures Year to Date (Continued)**

Capital Outlay (3.050) – This expenditure is the smallest within the general fund. It represents less than 1% of total expenditures. Costs included here are primarily equipment purchases. Most capital outlay costs are incurred by other funds.



Other Expenses (4.300) – This expenditure includes costs not already included in previously presented expenditures. The largest cost within this group is County auditor and treasurer fees on real property tax collection. The timing of these fees corresponds to the collection of tax revenue. This represents 1% of budgeted and 2% of actual YTD expenditures.

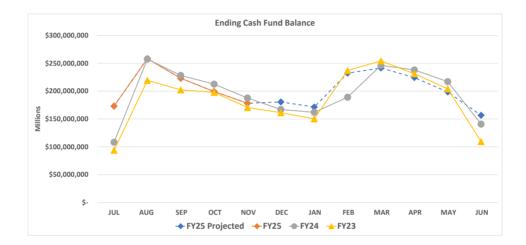


Advances Out (5.050) – This expenditure represents an interfund loan made to other funds by the general fund. The interfund loan is due to the timing of the receipt of reimbursements in state and federal grant funds as well as to cover budgetary deficits in other funds. Interfund loans are required to be repaid within the next fiscal year. This cost is typically incurred in June every fiscal year.

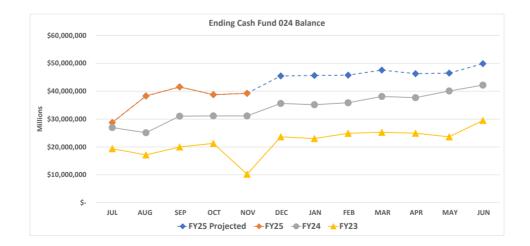
#### **General Fund Cash Flow Analysis**

As of November 30, 2024, the General Fund's fund cash balance is \$178,253,244 and unencumbered fund cash balance is \$133,437,215.

General Fund Cash Flow Analysis	
Beginning Fund Cash Balance, July 1	\$140,799,283
Total Revenues and Other Financing Sources	341,003,955
Total Expenditures	-303,549,994
Revenues over Expenditures	37,453,961
Ending Fund Cash Balance, Nov 30	178,253,244
Encumbrances	-44,816,029
Unencumbered Fund Cash Balance, Nov 30	\$133,437,215



Below is a summary of ending cash balances, by period, for the 024FD Employee Benefits Self-Insurance fund:





## OTHER FINANCIAL INFORMATION

Cash Reconciliation
All Funds Aggregated Financial Report
All Funds Aggregated Budget Report
Purchase Orders Between \$25,000 and \$50,000



## Cleveland Metropolitan School District Cash Reconciliation

## November 30, 2024

Bank Statements:	
BNY Mellon (Bond Sinking Fund) - 6754	\$51,025,453
Fifth Third (Procurement Card Program) - 3344	251,324
JP Morgan (Self Insurance) - MetLife	265,782
Key Bank (Accounts Payable Concentration Account) - 4657	8,816,242
Key Bank (Food Services Acct) - 9871	366,653
Key Bank (Payroll Concentration Acct) - 9905	677,451
Key Bank (Student Activities Acct) - 9912	827,682
PNC (Construction Retainage) - 9366	2,027,358
STAR OH (Construction LFI Funds) - 6427	105,291,475
STAR OH (State 7) - 76013	42,342
STAR OH (State Funds / Operating Funds) - 1661	92,625,719
USBank (Investments / Operating Funds) - 3067	108,580,687
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Total Bank Statements	\$370,798,167
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Adjustments to Bank Balances:	
Keybank (AP Checking 3688 Outstanding Checks)	-\$5,075,503
Keybank (Payroll Checking 2813 Outstanding Checks)	-53,648
Keybank (Payroll Concentration EFT Outstanding)	-5,779
Keybank (AP Concentration EFT Outstanding)	-
ePay (Virtual Credit Card Funds Transferred/Returned - Net)	0
Total Outstanding Items	-4,714,657
ADJUSTED BANK BALANCE	\$366,083,510
Fund Cash Balances:	6470.252.244
001FD_L General Fund	\$178,253,244
002FD_L Bond Retirement	64,906,151
003FD_L Permanent Improvement	20,079,053
006FD_L Food Services	2,416,674
007FD_T Special Trust	1,978,999
010FD_L Classroom Facilities	41,888,298
018FD_L Public School Support	1,056,774
019FD_L Other Grants	-727,356
023FD_L Liability Self-Insurance	702,533
024FD_L Employee Benefits Self-Insurance	39,244,994
034FD_L Classroom Facilities Maintenance	7,567,083
036FD_L Partnering Community School	79,667



## **Cleveland Metropolitan School District**

### **Cash Reconciliation**

## November 30, 2024

Fund Cash Balances Continued	
200FD_L Student Managed Student Activity	\$772,536
300FD_L District Managed Student Activity	163,388
401FD_A Auxiliary Services (NPSS)	1,721,271
439FD_B Public School Preschool	-316,573
451FD_B Data Communications for School Buildings	80,419
461FD_L Vocational Education Enhancement	-18,589
499FD_B Miscellaneous State Grants	1,368,694
507FD_G Elementary and Secondary School Emergency Relief	-889,565
508FD_G Governors Emergency Education Relief	005,505
512FD_L School Maintenance and Operational Assistance	508,961
516FD_F IDEA, Part B, Special Education	4,209,450
524FD_O Vocational Education: Carl D. Perkins	-200,922
536FD_O Title I School Improvement Stimulus A	-926,359
537FD_L Title I School Improvement Stimulus G	-320,333
542FD_L Nutrition Education and Training Program A	-95
551FD_O Title III, Limited English Proficiency	18,798
571FD_O Refugee Children School Impact Act	-204,849
572FD_G Title I Disadvantaged Children/Targeted Assistance	5,678,811
584FD_O Title IV, Part A, Student Supports	-\$399,954
587FD_L IDEA Preschool Grant for the Handicapped	\$14,868
590FD_O Improving Teacher Quality	-\$982,580
599FD_O Miscellaneous Federal Grants	\$2,977,410
999FD Payroll Clearing Fund	-\$4,937,723
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Total Fund Cash Balances	\$366,083,510



# Cleveland Metropolitan School District All Funds Aggregated Financial Report For the Period of July 1, 2024 to November 30, 2024

	Beginning			Ending
	Cash Balances	YTD	YTD	Cash Balances
	7/1/2024	Receipts	Expenditures	11/30/2024
001FD_L General Fund	\$140,799,283	\$341,003,955	\$303,549,994	\$178,253,244
002FD_L Bond Retirement	70,990,487	13,532,496	19,616,832	64,906,151
003FD_L Permanent Improvement	22,876,212	1,686,499	4,483,659	20,079,053
006FD_L Food Services	7,788,281	4,292,849	9,664,455	2,416,674
007FD_T Special Trust	3,508,762	1,035,371	2,565,134	1,978,999
010FD_L Classroom Facilities	54,102,304	14,412,688	26,626,694	41,888,298
018FD_L Public School Support	1,046,696	67,060	56,982	1,056,774
019FD_L Other Grants	0	0	727,356	-727,356
023FD_L Liability Self-Insurance	860,143	0	157,610	702,533
024FD_L Employee Benefits Self-Insurance	42,186,453	61,017,930	63,959,389	39,244,994
034FD_L Classroom Facilities Maintenance	7,464,323	1,070,994	968,234	7,567,083
036FD_L Partnering Community School	0	3,427,600	3,347,933	79,667
200FD_L Student Managed Student Activity	628,641	197,912	54,018	772,536
300FD_L District Managed Student Activity	134,207	103,519	74,338	163,388
401FD_A Auxiliary Services (NPSS)	800,221	2,233,746	1,312,696	1,721,271
439FD_B Public School Preschool	18,294	1,337,851	1,672,718	-316,573
451FD_B Data Communications for School Buildings	80,419	0	0	80,419
461FD_L Vocational Education Enhancement	7,531	0	26,120	-18,589
499FD_B Miscellaneous State Grants	1,606,526	24,040	261,872	1,368,694
*507FD_G Elementary and Secondary School	26,056,112	25,435,499	52,381,175	-889,565
*512FD_L School Maintenance and Operational	442,420	62,513	-4,028	508,961
516FD_F IDEA, Part B, Special Education	3,726,941	5,347,997	4,865,488	4,209,450
524FD_O Vocational Education: Carl D. Perkins	237,637	582,035	1,020,594	-200,922
536FD_O Title I School Improvement Stimulus A	373,151	268,049	1,567,559	-926,359
542FD_L Nutrition Education and Training Program A	0	0	95	-95
551FD_O Title III, Limited English Proficiency	451,732	327,432	760,365	18,798
571FD_O Refugee Children School Impact Act	67,095	88,406	360,350	-204,849
*572FD_G Title I Disadvantaged Children	7,253,546	14,823,289	16,398,024	5,678,811
584FD_O Title IV, Part A, Student Supports	1,898,299	1,776,125	4,074,378	-399,954
587FD_L IDEA Preschool Grant for the Handicapped	25,603	109,614	120,349	14,868
590FD_O Improving Teacher Quality	-595,583	1,312,961	1,699,958	-982,580
599FD_O Miscellaneous Federal Grants	9,211,106	-35,580	6,198,116	2,977,410
999FD Payroll Clearing Fund	-5,075,138	38,170	-99,245	-4,937,723
	398,971,705	495,581,018	528,469,213	366,083,510

Negative ending grant balances are due to the timing of reimbursements from the State. Expenditures are made, then reimbursed afterward. When revenue is received, the funds will be made whole.

<sup>\*507</sup>FD\_G Elementary and Secondary School Emergency Relief

<sup>\*512</sup>FD\_L School Maintenance and Operational Assistance

<sup>\*572</sup>FD\_G Title I Disadvantaged Children/Targeted Assistance



# Cleveland Metropolitan School District All Funds Aggregated Budget Report For the Period of July 1, 2024 to November 30, 2024

	Board		
	Appropriations	Workday	YTD
	6/25/2024	Appropriations	Expenditures
001FD_L General Fund	\$740,802,295	\$810,600,222	\$303,549,994
002FD_L Bond Retirement	27,836,698	24,570,408	19,616,832
003FD_L Permanent Improvement	19,992,566	10,423,176	4,483,659
006FD_L Food Services	29,888,725	34,674,979	9,664,455
007FD_T Special Trust	5,544,770	5,447,531	2,565,134
010FD_L Classroom Facilities	119,047,997	60,333,740	26,626,694
018FD_L Public School Support	353,546	710,454	56,982
019FD_L Other Grants	727,356	727,356	727,356
023FD_L Liability Self-Insurance	1,012,759	860,143	157,610
024FD_L Employee Benefits Self-Insurance	130,100,000	130,100,000	63,959,389
034FD_L Classroom Facilities Maintenance	4,938,643	3,143,287	968,234
036FD_L Partnering Community School	6,200,000	7,550,000	3,347,933
200FD_L Student Managed Student Activity	585,939	763,974	54,018
300FD_L District Managed Student Activity	183,865	270,994	74,338
401FD_A Auxiliary Services (NPSS)	4,652,873	1,034,171	1,312,696
439FD_B Public School Preschool	1,851,013	3,759,720	1,672,718
451FD_B Data Communications for School Buildings	153,000	0	0
461FD_L Vocational Education Enhancement	20,000	19,098	26,120
499FD_B Miscellaneous State Grants	648,485	197,661	261,872
*507FD_G Elementary and Secondary School	10,000,000	45,354,527	52,381,175
*512FD_L School Maintenance and Operational	150,000	325,627	-4,028
516FD_F IDEA, Part B, Special Education	12,455,624	24,134,364	4,865,488
524FD_O Vocational Education: Carl D. Perkins	1,945,951	2,600,525	1,020,594
536FD_O Title I School Improvement Stimulus A	3,485,397	4,179,721	1,567,559
537FD_L Title I School Improvement Stimulus G	336,128	0	0
542FD_L Nutrition Education and Training Program A	0	0	95
551FD_O Title III, Limited English Proficiency	1,068,850	1,358,234	760,365
571FD_O Refugee Children School Impact Act	159,430	959,760	360,350
*572FD_G Title I Disadvantaged Children	45,909,766	44,661,421	16,398,024
584FD_O Title IV, Part A, Student Supports	3,365,870	7,612,001	4,074,378
587FD_L IDEA Preschool Grant for the Handicapped	332,449	268,551	120,349
590FD_O Improving Teacher Quality	5,629,359	7,614,342	1,699,958
599FD_O Miscellaneous Federal Grants	2,280,055	10,060,948	6,198,116
	\$1,181,659,409	\$1,244,316,935	\$528,568,459

Variances between appropriations and workday budget are temporary, and will be adjusted by the Board's next apparopriation update.

<sup>\*507</sup>FD\_G Elementary and Secondary School Emergency Relief

<sup>\*512</sup>FD\_L School Maintenance and Operational Assistance

<sup>\*572</sup>FD\_G Title I Disadvantaged Children/Targeted Assistance



# Cleveland Metropolitan School District Purchase Orders Between \$25,000 and \$50,000 For the Period of July 1, 2024 to November 30, 2024

Supplier	Purchase Order	Document Date	Amount
Cummins Inc DBA Cummins Sales and Service	PO-10108484	11/1/2024	\$27,643
Meyer Design Inc Playground Equipment	PO-10108485	11/1/2024	25,855
Eduservice, Inc. (Cttt)	PO-10108486	11/1/2024	50,000
Transportation Accessories Co.	PO-10108582	11/1/2024	27,964
Houghton Mifflin Harcourt Publishing Company	PO-10108777	11/6/2024	49,946
The Cleveland Music School Settlement	PO-10108764	11/6/2024	27,500
Houghton Mifflin Harcourt	PO-10108769	11/6/2024	34,400
Gateway Education Holdings LLC DBA Savvas Learning Company LLC	PO-10108774	11/6/2024	25,976
Embold Inc.	PO-10108785	11/6/2024	42,000
Flock Group, Inc. DBA Flock Safety	PO-10108803	11/6/2024	26,600
<b>Gateway Education Holdings LLC DBA Savvas Learning Company LLC</b>	PO-10108852	11/7/2024	44,687
Center For Arts Inspired Learning	PO-10108890	11/8/2024	48,900
University of Virginia Darden School Foundation	PO-10108915	11/8/2024	44,750
University of Virginia Darden School Foundation	PO-10108916	11/8/2024	44,750
University of Virginia Darden School Foundation	PO-10108917	11/8/2024	44,750
University of Virginia Darden School Foundation	PO-10108918	11/8/2024	44,750
University of Virginia Darden School Foundation	PO-10108919	11/8/2024	44,750
University of Virginia Darden School Foundation	PO-10108920	11/8/2024	44,750
Sonya Murray DBA Equity Matters Consulting: Memorial	PO-10108945	11/12/2024	30,000
For Payment Only: GRAINGER INDUSTRIAL	PO-10098089	11/15/2024	\$ 40,000
IT Supplies Inc.	PO-10109161	11/15/2024	26,539
ProtectionTech, Inc. DBA Security101	PO-10109191	11/15/2024	48,918
Robert Half International DBA Accountemps, Officeteam	PO-10109195	11/15/2024	28,104
Minute Men Human Resources	PO-10109196	11/15/2024	36,250
Cedar Grove Transportation	PO-10108268	11/20/2024	50,000
Meyer Design Inc Playground Equipment	PO-10109405	11/20/2024	30,862
Ann M Eland	PO-10105030	11/22/2024	30,000
Lowe's Companies, Inc dba Lowe's Home Centers LLC dba Lowe's Pro	PO-10109512	11/22/2024	50,000
Otis Elevator Co.	PO-10109506	11/22/2024	41,797
SCT Operations, Inc.	PO-10109570	11/25/2024	25,000
ADP, Inc.	PO-10101888	11/26/2024	41,500
New Tech Network, Inc.	PO-10109602	11/26/2024	37,664
Total			1,216,607